



USAID-COMPETE PARTNER FUNDING SUPPORT TO EAGC

3rd Quarter Report 2009 (July-September 2009)

This report from Eastern Africa Grain Council (EAGC) Secretariat is for the 3rd quarter 2009 covering USAID COMPETE support to EAGC for 7 months period. The report covers the activities achieved and the expenditure report.

1.0 COMPONENT 1: INSTITUTIONAL STRENGTHENING

1. ADMINISTRATION AND OPERATIONS:

1.1 Quarterly Activity and Financial reports

The Secretariat produced the 2nd quarter activity report and the 3rd work plan that were submitted to the Board of Directors on 31st July 2009 for review. To show the status of the program activities, the board was presented with the mid-annual report (Jan-June 2009) during the meeting on 16thSeptember 2009.

1.2 Recruitment of more staff

The Secretariat could not progress on this recruitment of staff until the 4th quarter. The positions are under review based on increased workload. However, Finance and Admin Officer was recruited in EAGC Uganda office. The Tanzania country manager reported in August 2009 after he was recruited in end of June 2009.

1.3 Board Meetings

Two board meeting were in the 3rd quarter-one held on 30th and 31st July 2009 and it considered several issues among which included:

- 1. Tax Exemption
- 2. Last EAGC Annual General Meeting
- 3. Proposed amendments to the by-laws
- 4. Governance Issues
 - a. Co-option of Board Members
 - b. Review of Board Committee meetings to
- 5. Management Report, progress against the work plan
- 6. Finance & Administration Report
- 7. Program updates against the work plan
- 8. Approval of Human Resource, Finance & Administration Policies

The other meeting was held on 16th September 2009. The agenda of the meeting being:

- 1) Report and Updates
 - a. Operations
 - i. Proposed Structure
 - b. Mid Year Report, June 2009
 - c. Activity Status Report as at August 2009
 - i. Baseline Studies and M&E
 - ii. 7th Maize Business Fair Report
 - iii. 3rd African Grain Trade Summit Committee Update
 - iv. MIS Committee Update
 - 1. MIS Harmonization and Coordination Workshop
 - 2. COMESA /EAGC/COMPETE Collaboration
 - v. WRS Committee Update
 - WRS Pilot with FSD

- 2. WRS NCPB Warehouse Receipting/Commodity Exchange initiative
- 2) Finance and Administration Manual (policy & procedures)
- 3) Pay Grade Structure (Adept Systems)
- 4) Update on SIDA discussions
- 5) Update on COMPETE discussions

1.4 EAGC offices in Uganda and Tanzania

Part of the EAGC annual work plan is to have running offices in Uganda and Tanzania. The Uganda office has been secured with the support of USAID/COMPETE. The office space has five (5) offices. USAID/COMPETE and Allied Cereal Growers Association (ACGA) will share the space with EAGC Uganda. EAGC Tanzania is still looking for an office.

1.5 EAGC Secretariat to move office

As EAGC plans to recruit more staff, more office space is required. In this regard, EAGC has acquired a new office and will move its secretariat from Hevea Park to Maple Court in Westlands area. This move will be carried out in November 2009 after the completion of office partitioning.

2. EAGC MEMBERSHIP:

2.1 Membership Development

During the 3rd Quarter 2009, EAGC recruited new corporate members to the Council. The total members as at September 30th 2009 stood at 64. Below are the new EAGC members.

- i) Rural Urban Development Initiative (RUDI)- Tanzania
- ii) Chemiphar Ltd- Uganda
- iii) Smart Logistics Solutions Ltd- Kenya
- iv) United Millers Ltd Kenya
- v) GrainPro,Inc.-Kenya

Still, EAGC has attracted 29 farmer groups in Kenya joining as *Recorded Affiliates*. Membership recruitment drives is underway in Uganda and Tanzania to recruit more FBOs.

Table 1: List of EAGC registered Farmer Groups

Table 1. List of LAGC registered	NUMBER OF		
FARMER GROUP	MEMBERS	COMMODITIES	REGION
ST JAMES A.C.K	23	Maize	ELDORET
CHEMASO	26	Maize/beans	BOMET
KAPNGETUNY CHEBARUS S.H.G	21	Maize/beans/wheat	KIPLOMBE
SHINDIKISHO	17	Maize/beans/millet	TURBO
CHEBARAR FARMERS ASSOCIATION	24	Maize/beans	TRANSMARA
KIBISI	48	Maize/beans/millet/sorghum	WEBUYE
NGONA ENGO	18	Maize/beans	WEBUYE
NAET FIFTEEN	30	Maize/beans	ELDORET
TESUN INVEST GROUP	21	Maize/beans/millet	NGORO
KAMNO FCS	400	Maize/beans/sorghum/millet	KAPSABET
KANDUI HIGH TECH	30	Maize/beans/sorghum/millet	BUNGOMA
KABECI	20	Maize/beans/millet	KAPENGURIA
TOWNSHIP S.H.G	30	Maize/beans	NYAMIRA

JIRANI WOMEN GROUP	12	 Maize/beans/sorghum/millet	SOI	
WISOP	50	Maize/beans	CHEPTAIS	
LOLKERIGET	58	Maize/beans	KABIYET	
MANGO YOUTH GROUP	47	Maize/beans/sorghum/millet	KITALE	
KOSIRAI TAITA	25	Maize	CHEPSIRO	
NYAFA	120	Maize/beans	NYAMIRA	
BIIKOFA KESES FARMERS	80	Maize	NYAMIRA	
FEDERATION	3900	Maize	ELDORET	
KERGEI MOEK S.H.G	15	Maize/sorghum/millet	ELDORET	
CAANAN	42	Maize/beans	SOTIK	
KISIGAME UPENDO INITIATIVE	45	Maize/beans/sorghum/millet	MATUNDA	
KOIMOI INVESTMENT	25	Maize	LITEIN	
JORDAN FFS	20	Maize	BOMET	
MWAITA S.H.G	30	Maize/wheat	MOIBEN	
CHEBUNYO FCS	83	Maize/beans/sorghum/millet	BOMET	
KOLONGEI SAROYOT	24	Maize/beans	ELDORET	

3. Stakeholder Representation

The Secretariat represented the stakeholders in various meetings that were deliberating on grain trade matters.

(i) COMESA –USAID COMPETE Planning meeting in Lusaka

EAGC participated in the COMESA-USAID/COMPETE Planning meeting held in Lusaka Zambia on 18th-19th August 2009. Mr. Ben Moshi, Fostina Mani and Harriet Odembi from EAGC attended.

(ii) The 8th AGOA Forum in Nairobi

The Executive Director Ms Kandie represented EAGC at the 8th US-Sub-Saharan Economic forum (AGOA) at the Kenyatta International Conference Center in Nairobi on August 6, 2009. The theme for the 8th AGOA Forum was "Realizing the Full Potential of AGOA through Expansion of Trade and Investment". Ms Kandie made a presentation under Private Sector session.

(iii) Workshop on High Commodity & Factor Prices in Kenya-8th July 2009

The Heinrich Böll Stiftung (HBS)ⁱ organized a half-day roundtable workshop with experts and the media to disseminate the findings of the above study, get an update on the state of play in the sector as well as the food security situation in the country. The event drew participants from a select group of government, private sector, and the donor community involved in the entire maize value chain, as well as the media. EAGC was represented by the Executive director Ms Kandie.

(iv) Field Trip and Round-Table Discussion on Grain Marketing and Trade in Eastern Africa-Aug 7.2009

The event was organized for the visit by Franklin Moore; Deputy Assistant Administrator for Africa, USAID/Washington and it was hosted by EAGC. The field trip to Maimahiu and Limuru, and the round table discussion at Kentimere Club brought together selected people active in various stages of the staple foods value chains, to discuss key issues relevant to this agenda.

2.0 COMPONENT 2: MARKET INFORMATION SYSTEMS (MIS)

The overall objective of Market Information System (MIS) is to establish and strengthen agricultural information generation, dissemination and coordination mechanisms at national and regional levels. Market information is provided through Regional Agricultural Trade Intelligence Network (RATIN) which currently covering four (4) countries including Kenya, Tanzania, Uganda and Rwanda.

2.1 Use of RATIN SMS facility

RATIN SMS is a low-cost, highly implementable cell phone based platform that seeks to redress lack of market information. To receive an SMS you pay far less compared to making a phone call or web access. The benefits of SMS also center on convenience and flexibility since the SMS facility connects farmers, traders and processors to the market. EAGC has approached Air Networks Ltd to set up a system of delivery of notifications and alerts to subscribers once they register to receive alerts on market prices. Currently, the most users of RATIN SMS are farmers who cannot access the prices through the web. Table.2 shows the SMS hits since January 2009.

Table.2 A listing of SMS hits (January-September 2009)

	` ' '	•	
Service Name & ID	Keyword	Short Code	Traffic
KE Maize	MAIZE	6023 (Safaricom & Zain)	Total: 2
KE Beans	BEANS	6023 (Safaricom & Zain)	Total: 1
UG Maize	UGMAIZE	7197 (Uganda Only)	Total: 17
KE Sorghum Prices	SORGHUM	8000 (Safaricom & Celtel)	Total: 4
KE Millet Prices	MILLET	8000 (Safaricom & Celtel)	Total: 2
KE Rice	RICE	8000 (Safaricom & Celtel)	Total: 27
KE Beans	BEANS	8000 (Safaricom & Celtel)	Total: 81
KE Maize	MAIZE	8000 (Safaricom & Celtel)	Total : 779

2.2 Regional MIS Workshop in Nairobi, Kenya

EAGC in partnership with IFDC held a MIS workshop on the 9th and 10th September 2009 at the Hotel Intercontinental in Nairobi, Kenya. The workshop was held as a follow up to the recommendations made in the MIS workshop in April 2009 in Kampala, Uganda. The recommendations were:

- i. The need to develop a mechanism of gathering, coordinating and sharing market information within the countries in the region;
- ii. The need to develop a common format of harnessing and disseminating market information;
- iii. Strong collaboration of MIS providers (including the EAGC) within regional countries on information sharing;
- iv. The need to institute a task force to drive the initiative of regional consultation to the next level of development;
- v. Expanding the network of MIS providers within the region;

vi. Need to design the RATIN website to cater for more than English, taking into account the French speaking partner members.

The workshop attracted participants from eight countries in Eastern and Central Africa. The convergence was a milestone in the formation of a regional MIS committee with five (5) sub-committees to co ordinate issues as follows:

- Regional Coordination
- Food Security
- Trade Expansion
- ICT/Outreach/Training
- Lobbying/Advocacy

2.3 Maintain RATIN for regional Grain Intelligence

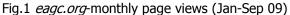
EAGC has maintained the RATIN and EAGC sites as a source of market information. Price and data monitors were involved in collection of commodity prices and informal cross- border volumes for update of RATIN databases. Both EAGC and RATIN websites have been active with daily update of regional commodity prices for selected markets and import parity prices.

RATIN maintained a close link with other MIS providers for instance FEWSNET and Ministries of Agriculture in Kenya, Tanzania and Rwanda that enabled generation of monthly RATIN bulletins which were disseminated through e-mails. The RATIN website was kept updated with daily market prices on maize, beans, and rice for the key terminal markets. Additional markets in Tanzania viz; Iringa, Songea, Arusha and Mbeya are now being monitored.

EAGC WEB STATISTICS (Jan-Sep 2009)

Table 3: eagc.org-Page views and visitors (Jan-Sep 09)

Start	End	Page Views	Visitors	Average
1-Jan-09	30 Sep 09	11,865	1,652	7.2 ppv



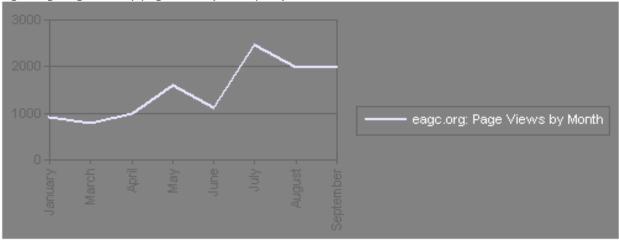


Table.4 eagc.org- country page views (Jan-Sep 09)

Country	Views	Country	Views	Country	Views	Country	Views
Kenya	121	Malawi		Italy		Sweden	2
United States	43	Ghana		Sudan		Norway	2
Uganda		Singapore		Rwanda		Burkina Faso	2
United Kingdom	13	Zambia		China		Nigeria	2
Tanzania	11	Australia		Senegal		Philippines	2
Cote d'Ivoire		Japan		Netherlands		India	2
South Africa		France		Europe		Pakistan	2
Switzerland							
Germany	4						

RATIN WEB STATISTICS (Jan-Sep 2009)

Table.5 ratin.net -monthly page views (Jan-Sep 09)

Months	Page views	Visitors	
January	1160	238	
February	1216	304	
March	1152	252	
April	2772	693	
May	11039	3355	
June	10572	3200	
July	10897	3481	
August	9155	3193	
September	11412	3337	

Fig.2 *ratin.net*-monthly page views (Jan-Sep 09)



2.4 Production and circulation of monthly RATIN Bulletins

The monthly RATIN bulletin continued to be generated and disseminated in electronic copies to 1611 subscribers and EAGC members. The bulletins were also available to the public on the website. These bulletins have been a source of market information to stakeholders especially those with internet connectivity.

2.5 Cross Border Trade Issues

EAGC's main goal is to facilitate regional trade and reduce constraints to trade. The border monitors, who are paid by the Council, continued to bring important cross border issues to the Council. They reported that in September 09, 2228MT and 3356 MT of maize and beans respectively crossed from Uganda to Kenya, 1471 MT of maize crossed from Tanzania to Kenya while 1433 MT of maize moved into Rwanda from Rwanda. EAGC is planning to increase coverage by monitoring Uganda/Sudan, Tanzania/Malawi, and Uganda/DRC borders.

2.6 Regional Commercial Linkage

Small grain traders and large enterprises, such as processors, government institutions and food aid agencies requires the trade linkage in order to enhance competitiveness between the large traders and trade associations comprising of small traders. Through trade linkage, small traders increase trade through access to markets. On the other hand, there is traceability of commodities as well as transparency of transactions since prices and volumes of the traded commodities are posted on the trading platform.

EAGC *trade link*- an electronic grain trading platform where *offers* to sell and *bids* to buy are posted has been mainly utilized by farmers. In the 3rd quarter, three farmer groups from South Rift region in Kenya posted 13500 bags of maize. The table below shows the maize offers posted in the 3rd quarter (July-Sept 2009).

Ref No.	Commodity	Volume	Unit	Offer Amount		Warehouse	Posted on	Trader
MA-17/2009	Maize	1000	90KG Bag	KES 2,400	Kenya - Kilgoris	N/A		Ngendalel Farmers Group
MA-16/2009	Maize	2500	90KG Bag	KES 2,300	Kenya - Kilgoris	N/A	-	Koptigei Widows Group
MA-13/2009	Maize	10000	90KG Bag	KES 2,350	Kenya - Not Applicable	Kilgoris	_	Olchebesi S.H.G
MA-12/2009	Maize	20000	90KG Bag	KES 2,150		MIRITINI GODOWN	-	Brema Enterprises

3.0 COMPONENT 3: PROMOTION OF STRUCTURED TRADING SYSTEM.

One of EAGC's objectives is to promote a more structured grain trading system where participants in the grain trade will have a more open and orderly market where producers are well organized, rules of trade are recognized, the use of contracts are enforced, and arbitration is used to settle simple disputes. EAGC services can provide the essential components (mainly rules of trade, contracts, warehouse certification, and arbitration) to assist members to develop all levels of the value chain to establish viable and sustainable trade systems including ware house receipt systems that provide access to finance to the participants, therefore increasing the trading options to the participants within a more structured grain-trading environment.

3.1 Warehouse Receipt System (WRS) in Kenya

In the 3rd quarter 2009, EAGC focused on certification of warehouses in preparation for the upcoming maize harvesting season. This is after WRS activities were put on hold until June 2009 when it would be clear whether a good harvest was expected and also the government's position on the market prices. The WRS committee met on 27th August 2009 and 8th September 2009 to discuss the viability of resuming the warehouse receipt program for the upcoming season after the problems with the government interference in the market in the 2008/2009 season that caused the program to be put on hold.

EAGC identified key areas where WRS can be established based on the expected production of maize. Insufficient rainfall during the initial stage of the main cropping season (March-April) is likely to have hindered crop growth, increasing the probability of yet another poor harvest. However, production estimates are favorable in western maize growing regions bordering Lake Victoria, which received near normal rainfall from March to June. Also parts of Transzoia (Kitale) and Nandi North (Mosop, Aldai and Lessos) areas are expected to get a good crop this year.

NCPB and Export trading Company are ready to participate in WRS this year. In this regard, they availed their stores for certification. The process of certification is currently ongoing and two credible inspectors-SGS and Bureau Veritas have been commissioned to undertake the inspections.

NCPB availed thirteen (12) sites for certification but our main focus this year is Eldoret, Kitale and Moi's' bridge sites. A collateral manager will be engaged to manage the NCPB stores used for WRS. Several meetings have been held with NCPB management team in the quarter. The upcoming meetings are: AON MINET meeting with NCPB -Finance Department and Equity-Insurance teams to carry out a risk assessment and determine required insurance cover for each site – This meeting will be held on Tuesday October 13th at 10am, NCPB offices. NCPB, Equity Bank and SGS will meet on Wednesday 14th October to discuss the Collateral management requirements.

Export Trading Company has as well availed 2 warehouses in Eldoret and 1 warehouse in Kitale, all with a capacity of 7000MT. The inspection reports for the two (2) sites have been released. The certification of the stores will be finalized on the status of the warehouses is deemed suitable for WRS.

Training of farmers on WRS will be rolled out at the start of the 4th quarter 2009. Farmers will be sensitized and then mobilized to participate in WRS. For the trainings to be successful, EAGC is identifying a learning institution to develop different comprehensive training manuals. EAGC has approached a firm to develop and print posters that will be distributed to farmers as part of creating awareness. Brochures have been on distribution in all EAGC events. We also approached our media consultant on designing products and services to educate WRS on radio programs.

3.2 Workshop on Improving the functioning of Commodity markets in Eastern and Southern Africa(ESA)

On 30th September to 2nd October 2009, practitioners of WRS and COMEX, including especially the national partners of EAGC, policymakers in the ESA region, and donor representatives and development partners (UNCTAD, COMESA, USAID, USAID/COMPETE, WFP, AFD and FAO) participated in a successful WRS workshop organized by EAGC in conjunction with UNCTAD and COMESA with the support of USAID COMPETE and the European Union. The workshop entitled "*Improving the functioning of commodity markets in Eastern and Southern Africa through Warehouse Receipt System (WRS) and market based interventions*" brought together 148 participants. The workshop was expected to build capacity of key stakeholders in advancing WRS and commodity exchanges in close collaboration with regional organizations. It provided a forum where evidence-based lessons and experiences were shared. Its main objective was to strengthen the capacity of private and public stakeholders to develop a viable WRS and commodity exchanges as well as other related market institutions which will improve the functioning of agricultural markets in eastern and southern Africa.

After deliberating on the functioning of commodity markets in the ESA region, and considering a review of experience in promoting Warehouse Receipts Systems (WRS) and Commodity Exchanges (CE) as well as agricultural sector development programmes in the region, the participants noted that:

- Governments in the region, with support from various development partners, including USAID, the EC, the World Bank, FAO, AGRA and others, are actively engaged in agricultural development programmes within the framework of, and which can significantly contribute to achievement of, the goals of CAADP;
- Output market inefficiencies, which squeeze producer margins and increase consumer prices, constrain sustained growth in agricultural productivity and output, thereby limiting capacity to enhance food security, particularly, in the light of recent global food crisis which make continued dependence on food imports unsustainable;
- These two market-supporting institutions (WRS and CEs), though by no means a panacea for all the weaknesses in the agricultural sectors in the region, have the potential to improve the functioning of agricultural markets by improving price formation, market transparency, and regional trade, thereby raising farm output and rural incomes as well as enhancing food security;
- Significant progress has been made in piloting WRS in some countries, including in particular Tanzania (for export commodities such as coffee, cotton and cashew and which is gradually being expanded to include food crops such as maize and rice) and in Madagascar (an inventory credit system for rice linked to micro-finance institutions), while nascent commodity exchanges are being developed in Ethiopia, Uganda, Zambia and Malawi;
- However, the overall development of these market-supporting institutions has been hampered by institutional weaknesses, capacity constraints, inadequate physical infrastructure, uncertainty in the legal and regulatory framework which has, in particular, made it difficult to engender confidence in the systems by financial institutions, and

- disabling policies, which are often not consonant with free trade agreements adopted by governments in the region;
- With concerted efforts by private sector practitioners, governments and the development partners, these constraints can be addressed, thereby significantly improving prospects for successful development of these systems.

3.3 Moving towards Establishing a Commodity Exchange in Kenya

EAGC and NCPB are gearing towards establishment of a Commodity Exchange as a major initiative in Kenya. Both partners will be borrowing ideas from Ethiopia Commodity Exchange (ECX) and South Africa Futures Exchange (SAFEX). This saw a Kenya delegation representing EAGC, NCPB, GOK and consultants visit the Ethiopian Grain Trade Enterprise (EGTE) and Ethiopia Commodity Exchange (ECX) on 27Th July 2009 and SAFEX on 27th September 2009.

3.4 8th Annual Maize Business Fair 2009

The principles of the Maize Business Fair emphasize participation, collaboration, networking, partnership and innovation-all for common purpose of establishing and strengthening linkages amongst players in the maize and dairy value chains.

The 2009's fair held at Chepkoilel Campus –Eldoret ,was organized by the USAID's funded Kenya Maize Development Program (KMDP),Eastern Africa Grain Council (EAGC),Cereal Growers Association(CGA) and Moi University.

The theme of the fair was "Opportunities for Recovery and Growth" which represented the partners' and sponsors' goals of seeking opportunities n the market environment. The business fair attracted about 20,000 farmers and 70 exhibitors. The fair gave EAGC an opportunity to interact with grain stakeholders especially the farmers.

3.5 Baseline surveys in Kenya and Uganda finalized

To make a credible judgment about the progress and impact of the EAGC program activities, a baseline study on the selected indicators against which to measure results at different points in the life of the program has been finalized in Kenya and Uganda but still underway in Tanzania. The surveys were undertaken by East Africa Development Consultants (EADEC) were meant to establish the status of different project indicators at the start of the project and to establish the niche for EAGC's programme implementation. The assignment covered the entire grains subsector focusing on maize, wheat, rice, millet, sorghum and pulses. The findings of the country surveys focused on different key issues such as production, storage, processing, trading and marketing, standards and policies, institutional development, facilitation and effects of HIV/AIDS in the grains sub-sector.

3.6 Promote adoption and use of STS tools though "EAGC Trade Link".

Establishment of "EAGC trade link", an electronic platform- linking farmer groups to traders as well as relief agencies willing to purchase directly from farmers. A workshop was held in Eldoret on 27th July 2009 as a follow up to a successful workshop held in Nakuru on 25th June 2009. On 29th-31st July 2009, farmers in the South Rift region were sensitized and mobilized to use the EAGC trade link service. The meetings held were organized jointly by EAGC, KMDP and NCPB. Since the launching of EAGC Trade Link in Nakuru on 25th June 2009, 33500 bags (90kg) have been posted as offers. It's expected that more offers and bids will be posted soon once the harvesting commences in October through January.

This service will promote the adoption and use of STS tools. For instance prior to posting of offers, the offerors and bidders are required to adhere to the EAC maize standards in order to

know the grades. They can optionally use EAGC sale contracts which if breached; our arbitration mechanism will be in use. Farmers get organized and consolidate volumes of their produce in a known warehouse, and then they post an offer to sell. A warehouse receipt can also be traded in the EAGC trade link.

4.0 <u>SUMMARY OF THE BENCHMARKS, RESULTS , TARGETS AND LEVEL OF ACHIEVEMENTS FOR AUGUST 2009</u>

rks/Targets	Level of Achievement %
oduced by 10 th of ring month	0
ay of the next er the quarter	90%
issued to border for 2 nd qtr June – nd paid	100
and Admin staff by September	0
nd Admin policies by the board by ember 2009	100
d every quarter	100
o and several neld by 20 th 009	100
n companies and appointed chouses inspected cpt.09	60
ses certified by per 09	40
contract and se contracts signed sober 2009	0
rained in on for WRS in son	0
ra	ained in n for WRS in

Convene Board Committee meetings to review the progress of program components	Board committees met and reviewed the progress of various components of the program	Respective board committees (MIS, STS, funding ,PPP/Policy) meet and review the progress of program activities by 30 th Aug.09	30
Hold workshop farmer groups in Eldoret and its environs on EAGC Trade Link Membership Development	A workshop on EAGC Trade Link held in Eldoret on 28 th July09 where 64 participants attended.	Workshop in Eldoret on Trade Link held by 30 th august 2009	100
Membership Recruitment			
Increase membership through close linkage with stakeholders at regional trade meetings	3 new members recruited in TZ,1 UG and 0 Kenya	Recruit new members in Kenya (3), Uganda (3), Tanzania (2) during the meetings by 30 th March 2008	40
Launch EAGC in Uganda and Tanzania and gain stakeholder awareness	EAGC launched in Uganda on 31 st Jan 08. Tanzania to be launched in May 08	EAGC launch made in Uganda and Tanzania by 26 th February 2008	70
Promote the council and retain old members	Membership renewal notices sent and most remittances received	Mail to old members and send membership renewals in time for AGM in April 2008	80
Marketing EAGC and its Services	Members kept updated through emails, Ratin bulletin and on website	EAGC marketed via newsletters, Ratin bulletin and website	100
Maintain and keep updated the RATIN website	Ratin updated and prices regularly posted	RATIN website maintained on daily and weekly basis	100
Produce and circulate widely the monthly RATIN bulletin	Monthly Ratin bulletin produced and widely circulated	RATIN bulletin produced monthly	100
Produce quarterly EAGC Grain News	Grain newsletter yet to be produced.	EAGC Grain news produced by 15 th Oct. 2009	0